| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|--------|
| | | £000s | £000s | £000s | £000s | £000s |
| A | Moving from institutional investment to personal solutions | 2,775 | 2,475 | 2,480 | 1,025 | 8,755 |
| В | Early Intervention and enabling independence | - | - | - | 1 | - |
| С | Squeezing the pips out of contracts | 5,637 | 2,833 | 2,843 | 1,027 | 12,340 |
| D | Income generation - new sources and methods | 616 | 450 | 474 | 78 | 1,618 |
| Е | Self service through digital channels | 560 | 213 | 100 | | 873 |
| F | Rationalisation | 6,484 | 2,033 | 1,409 | 246 | 10,172 |
| Total | | 16,072 | 8,004 | 7,306 | 2,376 | 33,758 |

ASCHH

| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|--------|
| | | £000s | £000s | £000s | £000s | £000s |
| A | Moving from institutional investment to personal solutions | 2,775 | 2,475 | 2,480 | 1,025 | 8,755 |
| В | Early Intervention and enabling independence | - | 1 | ı | ı | - |
| С | Squeezing the pips out of contracts | 1,762 | 962 | 987 | 245 | 3,956 |
| D | Income generation - new sources and methods | 165 | 90 | 1 | ı | 255 |
| E | Self service through digital channels | 24 | - | - | 1 | 24 |
| F | Rationalisation | 32 | 182 | 142 | 23 | 379 |
| Total | | 4,758 | 3,709 | 3,609 | 1,293 | 13,369 |

Children's Services

| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|-------|
| | | £000s | £000s | £000s | £000s | £000s |
| А | Moving from institutional investment to personal solutions | - | 1 | 1 | 1 | - |
| В | Early Intervention and enabling independence | - | - | - | | - |
| С | Squeezing the pips out of contracts | 611 | 1,221 | 983 | 600 | 3,415 |
| D | Income generation - new sources and methods | - | - | - | - | - |
| Е | Self service through digital channels | - | - | - | - | - |
| F | Rationalisation | 1,066 | 475 | 242 | 18 | 1,801 |
| Total | | 1,677 | 1,696 | 1,225 | 618 | 5,216 |

Sustainable Communities

| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|-------|
| | | £000s | £000s | £000s | £000s | £000s |
| A | Moving from institutional investment to personal solutions | - | 1 | 1 | - | - |
| В | Early Intervention and enabling independence | - | ı | ı | ı | - |
| С | Squeezing the pips out of contracts | 2,381 | 125 | 628 | 104 | 3,238 |
| D | Income generation - new sources and methods | 391 | 325 | 350 | 73 | 1,139 |
| Е | Self service through digital channels | 197 | - | - | - | 197 |
| F | Rationalisation | 1,213 | 446 | 288 | 52 | 1,999 |
| Total | | 4,182 | 896 | 1,266 | 229 | 6,573 |

Corporate Services

| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|-------|
| | | £000s | £000s | £000s | £000s | £000s |
| A | Moving from institutional investment to personal solutions | 1 | 1 | 1 | 1 | - |
| В | Early Intervention and enabling independence | ı | ı | ı | ı | - |
| С | Squeezing the pips out of contracts | 483 | 125 | 245 | 78 | 931 |
| D | Income generation - new sources and methods | 60 | 35 | 124 | 5 | 224 |
| E | Self service through digital channels | 339 | 213 | 100 | 1 | 652 |
| F | Rationalisation | 1,865 | 288 | 537 | 153 | 2,843 |
| Total | | 2,747 | 661 | 1,006 | 236 | 4,650 |

Corporate Costs

| Ref | Category | 2013/14 | 2014/15 | 2015/16 | 2016/17 | Total |
|-------|--|---------|---------|---------|---------|-------|
| | | £000s | £000s | £000s | £000s | £000s |
| A | Moving from institutional investment to personal solutions | ı | 1 | 1 | 1 | 1 |
| В | Early Intervention and enabling independence | - | - | ı | ı | ı |
| С | Squeezing the pips out of contracts | 400 | 400 | ı | 1 | 800 |
| D | Income generation - new sources and methods | - | - | ı | ı | - |
| E | Self service through digital channels | - | - | 1 | - | - |
| F | Rationalisation | 2,308 | 642 | 200 | - | 3,150 |
| Total | | 2,708 | 1,042 | 200 | - | 3,950 |